



BABCOCK & WILCOX CONSTRUCTION CO.

Communication

Letter of Recognition and Appreciation

To Members & Staff of Boilermakers Local Lodge 13

I am writing to formally recognize and commend the outstanding craftsmanship and unwavering commitment demonstrated by the members of Boilermakers Local 13 during the successful execution of the Economizer Replacement Project at the AdvanSix Frankford Plant in Philadelphia, PA.

From the initial mobilization through final completion, the Local 13 crew consistently upheld the highest standards of safety, quality, and professionalism. Their expertise in unique rigging, precision welding, and boiler component installation was evident throughout the project, contributing directly to its timely and efficient delivery.

The replacement of the economizer was a complex and critical undertaking, requiring meticulous planning and execution. Local 13's team approached each phase with a proactive mindset, demonstrating exceptional coordination, adaptability, and attention to detail. Their ability to work seamlessly with other trades and project stakeholders ensured a smooth workflow and minimized downtime for the client.

In particular, their commitment to safety was exemplary. The crew adhered strictly to all site-specific protocols and corporate safety standards, helping us maintain our TARGET ZERO goal of completing each day injury- and incident-free.

It is with great pride and appreciation that we acknowledge Boilermakers Local 13 for their role in the success of this project. Their craftsmanship and effort reflect the very best of union labor and serve as a benchmark for future work.

I also want to take a moment to express my deepest appreciation for the dedication, skill, and professionalism that each of you brings to our craft. The work we do is not only demanding but also essential to the success of the projects we undertake and the reputation we uphold as Boilermakers.

As someone who has seen benefits from the M.O.R.E. Investment Fund during my time as Business Manager and now as a contractor, I have gained a much deeper understanding of its value. The AdvanSix project would have been unattainable for the Boilermakers with non-union at the table. This fund is more than just a financial resource—it is a cornerstone of our continued growth, sustainability, and excellence as a trade.



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The impact of the M.O.R.E. Fund cannot go unnoticed. It plays a critical role in supporting the Boilermakers and the contractors who rely on your expertise. Without it, our collective success would be significantly diminished. It empowers us to secure more work, invest in training, and ensure that we remain competitive in an ever-evolving industry.

Your commitment to quality and safety, combined with the strategic support of the M.O.R.E. Fund, has allowed us to achieve remarkable outcomes. I have seen firsthand how this partnership strengthens our union and enhances the opportunities available to all of us.

Thank you for your continued hard work and dedication. Let us continue to build on this foundation of excellence and ensure that the value of our trade is recognized and respected across every job site.

Thank you for your continued partnership and dedication to excellence.

Sincerely,

Chris O'Neill
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